Cornell University’s capital budget, provided in Table 7, identifies capital activity that will begin in FY 2017 as well as projects currently underway that will continue into FY 2017. Since many of these projects will be completed over multiple years, the planned spending over the next five years is shown. The capital budget details the total estimated costs for both new and ongoing projects, as well as the spending plan and the sources of funding. The impact of this capital activity on space and planned maintenance is shown in the detailed capital budget, provided in Appendix K.

**Capital Budget Highlights**

**Ithaca**

Capital activity for the Ithaca campus includes:
- All projects greater than $250 thousand;
- Projects with total budgets greater than $10 million that have been approved, are in design or construction, and are expected to be completed within the 5-year horizon;
- SUCF-funded projects with total estimated costs below $10 million that address planned or critical maintenance;
- Planned maintenance, extraordinary maintenance and renovation projects at a university and unit level. These are funded through unit and centrally-managed funds, with additional funding from sponsored/government programs and auxiliary and service operations.

On the Ithaca campus, central funds, unit funds, and SUCF appropriations are the primary funding sources. Gift funding for capital activity is on the decline and no projects will use debt.

The total estimated spending for FY 2017 – FY 2021 for the Ithaca campus is anticipated to be $604.3 million, of which $163.7 million has been spent to date, $239.2 million is anticipated spending in FY 2017, and $201.4 million is anticipated spending between FY 2018 – FY 2021. The total value of projects greater than $10 million represents 51 percent, or $306.8 million, of the total estimated budget. While the overall capital budget for the Ithaca campus shows a downward trend in recent years, expenditures for renewing space and facilities have increased, as evidenced by the SUCF funded College of Veterinary Medicine Class Expansion project as well as the complete renovation of Upson Hall, the Cornell Law School Phase II renovations, and the Rand Hall renovations. These significant facility renewals mitigate maintenance backlogs while responding to the programmatic needs of the units.

The Ithaca campus projects included in the FY 2017 Capital Budget will address a planned maintenance backlog of approximately $263 million. Future capital plan strategy and projects will be prioritized in order to achieve continued reductions in the planned maintenance backlog on the Ithaca campus.

**Weill Cornell Medicine**

Capital activity for Weill Cornell Medicine includes:
- Three projects with budgets greater than $10 million that address fit-out (Belfer Research Building, 8th Floor), new construction (Imaging Center at 156 William Street) and renewal (Lasdon House conversion for dry labs). While the Belfer fit-out is gift funded, the other two projects are entirely funded through third party organizations associated with clinical operations;
- Planned maintenance supported by unit funding;
- Other upgrades and renewal projects related to the expansion of practice for the hospital and the Physician’s Organization, funded through a combination of auxiliary and service operations and unit funds.

For Weill Cornell Medicine, the total value of projects over $10 million represents 89 percent or $109.7 million of a total $123.7 million capital budget. A total of $5.7 million has been spent to date, $37.3 million is anticipated spending in FY 2017, and $80.7 million is anticipated spending between FY 2018 – FY 2021. Third party funds are the most significant source for WCM capital projects associated with clinical operations.

**Cornell Tech**

Activity on the new campus in FY 2017 includes on-going construction of the Bloomberg Center, the Co-Location Building, and the residential building. The Executive Education Center will be in design during FY 2017.

Gifts and sponsored/government program funds are the major sources of funding for the development of the Cornell Tech campus.

**Major projects in progress or expected to begin in FY 2017:**

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Estimated Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Upson Hall</td>
<td>$74,496,000</td>
</tr>
<tr>
<td>2. CVM Class Expansion &amp; Vet Research Tower Façade Replacement</td>
<td>$74,100,000</td>
</tr>
<tr>
<td>3. University Health Services, Expansion &amp; Renovation</td>
<td>$55,000,000</td>
</tr>
<tr>
<td>4. Rand Hall Renovations</td>
<td>$19,100,000</td>
</tr>
<tr>
<td>5. Cornell Law School Phase II</td>
<td>$14,200,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$236,896,000</strong></td>
</tr>
</tbody>
</table>
New Construction (net new space) $27.5

Renewal/Replacement $281.3

Planned Maintenance $184.8

Unit Sponsored Renovations & Maintenance $110.7

Estimated Total 5-Year Spending by Project Type
Ithaca Campus
($ in millions; $604.3 million estimated total budget)

Annual Capital Budgeted Spending by Fund Source
Ithaca Campus

$ in millions

FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17

Debt
Other Govt.
Gifts
SUNY Capital Plan
Central & Unit Funds
### Table 7: Capital Activity Summary

*(dollars in thousands)*

<table>
<thead>
<tr>
<th>Description</th>
<th>Estimated Total Budget</th>
<th>Anticipated FY2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Construction</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Upson Hall Complete Renovation</td>
<td>$74,496</td>
<td>$31,186</td>
</tr>
<tr>
<td>2. CVM Class Expansion &amp; Vet Research Tower Façade Replacement</td>
<td>74,100</td>
<td>29,910</td>
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<tr>
<td>3. University Health Services - Expanded and Renovated Facility</td>
<td>55,000</td>
<td>18,000</td>
</tr>
<tr>
<td>4. Cornell Law School Phase II</td>
<td>14,200</td>
<td>11,200</td>
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<tr>
<td><strong>5. Construction Total</strong></td>
<td><strong>$217,796</strong></td>
<td><strong>$90,296</strong></td>
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<tr>
<td><strong>Design</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. CALS Plant Science Innovation and Business Development</td>
<td>$26,500</td>
<td>$1,500</td>
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<tr>
<td>7. Rand Hall Renovations - FAL and Fabrication Shop</td>
<td>19,100</td>
<td>8,483</td>
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<tr>
<td>8. Bradfield Hall Systems Upgrades/Renovations</td>
<td>15,000</td>
<td>1,000</td>
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<tr>
<td>9. Cornell High Energy Synchrotron Source Upgrade</td>
<td>15,000</td>
<td>5,000</td>
</tr>
<tr>
<td>10. Geneva Pilot Plant Renovation</td>
<td>13,400</td>
<td>980</td>
</tr>
<tr>
<td>11. Biomedical Engineering Renovations</td>
<td>2,000</td>
<td>2,000</td>
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<tr>
<td><strong>12. Design Total</strong></td>
<td><strong>$91,000</strong></td>
<td><strong>$18,963</strong></td>
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<tr>
<td><strong>SUNY Funded Projects</strong></td>
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<td></td>
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<tr>
<td>13. Ag Quad Utility Infrastructure Upgrades &amp; Landscape Revitalization</td>
<td>$9,800</td>
<td>$6,300</td>
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<tr>
<td>14. Electrical Substation Upgrades Contract Colleges</td>
<td>8,450</td>
<td>500</td>
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<tr>
<td>15. Vet Research Tower Floors 6 &amp; 7 Renovation</td>
<td>6,970</td>
<td>2,675</td>
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<tr>
<td>16. Martha Van Rensselaer 1933 and East Wing Rehab Phase 3 Design</td>
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<tr>
<td>17. Contract College Miscellaneous Projects &lt;$2M</td>
<td>4,900</td>
<td>2,100</td>
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<tr>
<td>19. Geneva Campus Electrical Upgrades</td>
<td>4,750</td>
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<tr>
<td>20. Barton Hall Flooring Systems Repair</td>
<td>3,000</td>
<td>900</td>
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<tr>
<td>22. Animal Facility Demolitions &amp; Renovations</td>
<td>2,000</td>
<td>587</td>
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<tr>
<td>23. Contract College - SUNY Planned Maintenance 2016</td>
<td>1,467</td>
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<tr>
<td><strong>24. SUNY Funded Projects Total</strong></td>
<td><strong>$54,817</strong></td>
<td><strong>$23,242</strong></td>
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<tr>
<td><strong>Ongoing Planned Maintenance</strong></td>
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<tr>
<td>25. Planned Shell</td>
<td>$18,939</td>
<td>$2,584</td>
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<td>26. Planned Structure</td>
<td>11,077</td>
<td>1,511</td>
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<tr>
<td>27. Planned Streets, Roads, and Sidewalks</td>
<td>7,974</td>
<td>1,055</td>
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<tr>
<td>28. Planned Plumbing</td>
<td>6,736</td>
<td>919</td>
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<tr>
<td>29. Contract College Facilities F&amp;A Projects (Planned Maintenance)</td>
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<tr>
<td>30. Planned Heating and Cooling</td>
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<td>919</td>
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<td>31. Planned Electric</td>
<td>6,032</td>
<td>1,043</td>
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<td>32. Planned Bridges</td>
<td>2,402</td>
<td>327</td>
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<td>33. Planned Fire Protection</td>
<td>2,401</td>
<td>327</td>
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<tr>
<td>34. Planned Conveying</td>
<td>1,994</td>
<td>272</td>
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<tr>
<td>35. Planned Interiors</td>
<td>667</td>
<td>91</td>
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<tr>
<td><strong>36. Ongoing Planned Maintenance Total</strong></td>
<td><strong>$70,880</strong></td>
<td><strong>$9,948</strong></td>
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<td><strong>Campus Infrastructure Projects</strong></td>
<td></td>
<td></td>
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<tr>
<td>37. Critical Small Utility Projects</td>
<td>$10,671</td>
<td>$1,990</td>
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<tr>
<td>38. Extraordinary Maintenance 2017</td>
<td>6,700</td>
<td>6,700</td>
</tr>
<tr>
<td>40. Campus LED Lighting Replacement</td>
<td>5,410</td>
<td>3,410</td>
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<tr>
<td>41. Energy Conservation - Controls Projects</td>
<td>4,000</td>
<td>2,000</td>
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<tr>
<td>42. Steam Line Replacements</td>
<td>3,655</td>
<td>143</td>
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<tr>
<td>43. Administrative Systems Portfolio 2017</td>
<td>3,303</td>
<td>3,303</td>
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<tr>
<td>44. Building Electric Service Entrance Upgrades</td>
<td>3,286</td>
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<td>45. Cayuga Lake Modeling Project</td>
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<tr>
<td>46. North Campus Water Main Replacement Project</td>
<td>1,532</td>
<td>350</td>
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</table>
### Table 7: Capital Activity Summary (cont.)

(dollars in thousands)

<table>
<thead>
<tr>
<th>Estimated Total Budget</th>
<th>Anticipated FY2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Infrastructure and Support Portfolio 2017</strong></td>
<td>1,500</td>
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<tr>
<td><strong>Underground Electric Cable Renewal</strong></td>
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<tr>
<td><strong>Loop Switch Replacement</strong></td>
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<tr>
<td><strong>Hoy Garage Intumescent Paint Fireproofing</strong></td>
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<tr>
<td><strong>Steam Vault Salt Mitigation</strong></td>
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<tr>
<td><strong>Electric Vaults and Duct Bank Renewal</strong></td>
<td>900</td>
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<tr>
<td><strong>Street Lights</strong></td>
<td>850</td>
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<tr>
<td><strong>Transportation Community Initiatives Project - Stewart Ave</strong></td>
<td>800</td>
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<tr>
<td><strong>Peterson Lot Green Parking</strong></td>
<td>675</td>
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<tr>
<td><strong>Cross Campus Tie Improvement</strong></td>
<td>500</td>
</tr>
<tr>
<td><strong>Stewart Bridge Storm Water Repair</strong></td>
<td>500</td>
</tr>
<tr>
<td><strong>Lake Source Cooling Variable Speed Drive Replacement</strong></td>
<td>360</td>
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<tr>
<td><strong>Campus Infrastructure Total</strong></td>
<td>$59,082</td>
</tr>
<tr>
<td><strong>Unit Projects</strong></td>
<td></td>
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<tr>
<td><strong>Agriculture and Life Sciences</strong></td>
<td>$9,775</td>
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<tr>
<td><strong>Architecture, Art and Planning</strong></td>
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<tr>
<td><strong>Arts and Sciences</strong></td>
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<tr>
<td><strong>Computing and Information Science</strong></td>
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<tr>
<td><strong>Continuing Education and Summer Sessions</strong></td>
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<tr>
<td><strong>Engineering</strong></td>
<td>9,283</td>
</tr>
<tr>
<td><strong>Hotel Administration</strong></td>
<td>7,000</td>
</tr>
<tr>
<td><strong>Human Ecology</strong></td>
<td>400</td>
</tr>
<tr>
<td><strong>Industrial &amp; Labor Relations</strong></td>
<td>250</td>
</tr>
<tr>
<td><strong>Johnson School</strong></td>
<td>16,295</td>
</tr>
<tr>
<td><strong>Provost</strong></td>
<td>1,792</td>
</tr>
<tr>
<td><strong>Research Division</strong></td>
<td>10,861</td>
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<tr>
<td><strong>Student and Campus Life</strong></td>
<td>1,750</td>
</tr>
<tr>
<td><strong>Student and Campus Life - Athletics and Physical Education</strong></td>
<td>3,360</td>
</tr>
<tr>
<td><strong>Student and Campus Life - Campus Life Enterprise Units</strong></td>
<td>11,025</td>
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<tr>
<td><strong>Student and Campus Life - Cornell Business Services</strong></td>
<td>400</td>
</tr>
<tr>
<td><strong>Student and Campus Life - Fraternity and Sorority Affairs</strong></td>
<td>1,695</td>
</tr>
<tr>
<td><strong>Student and Campus Life - General (Underway)</strong></td>
<td>1,200</td>
</tr>
<tr>
<td><strong>University Library</strong></td>
<td>300</td>
</tr>
<tr>
<td><strong>University Relations</strong></td>
<td>3,500</td>
</tr>
<tr>
<td><strong>Veterinary Medicine</strong></td>
<td>20,000</td>
</tr>
<tr>
<td><strong>Unit Total</strong></td>
<td>$110,700</td>
</tr>
<tr>
<td><strong>Ithaca Campus Total</strong></td>
<td>$604,275</td>
</tr>
<tr>
<td><strong>Cornell Tech</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Cornell Tech Roosevelt Island Campus</strong></td>
<td>$495,300</td>
</tr>
<tr>
<td><strong>Cornell Tech Total</strong></td>
<td>$495,300</td>
</tr>
</tbody>
</table>

**Weill Cornell Medicine**

<table>
<thead>
<tr>
<th>Estimated Total Budget</th>
<th>Anticipated FY2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Lasdon House Conversion for dry labs (3 Floors)</strong></td>
<td>$45,000</td>
</tr>
<tr>
<td><strong>156 William Street - Imaging</strong></td>
<td>31,200</td>
</tr>
<tr>
<td><strong>Belfer Research Building Shell Fit-out - 8th Floor</strong></td>
<td>31,200</td>
</tr>
<tr>
<td><strong>Deferred/Planned Maintenance</strong></td>
<td>16,500</td>
</tr>
<tr>
<td><strong>156 William Street 6th Floor Primary Care</strong></td>
<td>9,500</td>
</tr>
<tr>
<td><strong>12 West 72nd Street Upgrades</strong></td>
<td>3,000</td>
</tr>
<tr>
<td><strong>Weill Student Housing Replacement</strong></td>
<td>1,500</td>
</tr>
<tr>
<td><strong>Weill Cornell Medicine Total</strong></td>
<td>$123,700</td>
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<tr>
<td><strong>Estimated Total Budget</strong></td>
<td>$1,223,275</td>
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</table>
Table 8: Sources and Uses of Capital Expenditures by Campus

**(dollars in thousands)**

### Ithaca Campus - Sources

<table>
<thead>
<tr>
<th>Source Description</th>
<th>FY2017</th>
<th>FY2018</th>
<th>FY2019</th>
<th>FY2020</th>
<th>FY2021</th>
<th>Estimated Total Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Gifts in Hand</td>
<td>$4,925</td>
<td>$15,047</td>
<td>$2,820</td>
<td>$405</td>
<td>-</td>
<td>$23,197</td>
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<tr>
<td>2. Gifts Pledged</td>
<td>$2,567</td>
<td>-</td>
<td>$605</td>
<td>$113</td>
<td>-</td>
<td>$3,285</td>
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<tr>
<td>3. Gifts to Be Raised</td>
<td>-</td>
<td>$1,190</td>
<td>$6,900</td>
<td>$974</td>
<td>-</td>
<td>$9,064</td>
</tr>
<tr>
<td>4. Gift Funds</td>
<td>$7,492</td>
<td>$16,237</td>
<td>$10,325</td>
<td>$1,492</td>
<td>-</td>
<td>$35,546</td>
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<tr>
<td>5. Centrally Managed Funds</td>
<td>$21,765</td>
<td>$25,576</td>
<td>$9,726</td>
<td>$11,462</td>
<td>$12,200</td>
<td>$93,730</td>
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<tr>
<td>6. Unit Funds</td>
<td>$63,822</td>
<td>$127,435</td>
<td>$55,826</td>
<td>$17,833</td>
<td>$8,597</td>
<td>$277,537</td>
</tr>
<tr>
<td>7. Auxiliary and Service Ops</td>
<td>400</td>
<td>$3,150</td>
<td>$2,180</td>
<td>430</td>
<td>260</td>
<td>$6,710</td>
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<tr>
<td>8. SUCF Capital</td>
<td>$52,996</td>
<td>$16,237</td>
<td>$10,325</td>
<td>$1,492</td>
<td>-</td>
<td>$126,540</td>
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<tr>
<td>9. Other /Gov't Programs</td>
<td>$17,250</td>
<td>$11,650</td>
<td>$11,812</td>
<td>16,000</td>
<td>5,583</td>
<td>$64,212</td>
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<tr>
<td>10. Estimated Total Budget - Ithaca Campus</td>
<td>$163,725</td>
<td>$239,180</td>
<td>$107,069</td>
<td>$47,217</td>
<td>$27,000</td>
<td>$604,275</td>
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</table>

### Ithaca Campus - Uses

<table>
<thead>
<tr>
<th>Use Description</th>
<th>FY2017</th>
<th>FY2018</th>
<th>FY2019</th>
<th>FY2020</th>
<th>FY2021</th>
<th>Estimated Total Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Major Projects - Construction (Ithaca Campus)</td>
<td>$106,312</td>
<td>$90,296</td>
<td>$21,188</td>
<td>-</td>
<td>-</td>
<td>$217,796</td>
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<tr>
<td>3. New York State Funded</td>
<td>$18,583</td>
<td>$23,242</td>
<td>$10,350</td>
<td>$1,330</td>
<td>-</td>
<td>$54,817</td>
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<tr>
<td>4. Planned Maintenance</td>
<td>$13,344</td>
<td>$9,948</td>
<td>$10,025</td>
<td>$11,762</td>
<td>$12,500</td>
<td>$70,880</td>
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<tr>
<td>5. Campus Infrastructure Projects</td>
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<td>$24,699</td>
<td>$10,034</td>
<td>$6,355</td>
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<td>6. Unit Projects</td>
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<td>$4,860</td>
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<tr>
<td>7. Total Budgeted Capital Expenditures - Ithaca Campus</td>
<td>$163,725</td>
<td>$239,180</td>
<td>$107,069</td>
<td>$47,217</td>
<td>$27,000</td>
<td>$604,275</td>
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### Cornell Tech - Sources

<table>
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<th>FY2019</th>
<th>FY2020</th>
<th>FY2021</th>
<th>Estimated Total Budget</th>
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</thead>
<tbody>
<tr>
<td>1. Gifts in Hand</td>
<td>$104,662</td>
<td>-</td>
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<td>-</td>
<td>-</td>
<td>$104,662</td>
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<tr>
<td>2. Gifts Pledged</td>
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<tr>
<td>3. Gifts to Be Raised</td>
<td>$9,874</td>
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<td>4. Gift Funds</td>
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<td>5. Unit Funds</td>
<td>$900</td>
<td>$3,000</td>
<td>$2,300</td>
<td>-</td>
<td>-</td>
<td>$6,200</td>
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<td>6. Other /Gov't Programs</td>
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<td>$14,823</td>
<td>-</td>
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<td>$100,870</td>
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<td>7. Debt-Bridge Financing</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>$37,048</td>
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<tr>
<td>9. Estimated Total Budget - Cornell Tech</td>
<td>$323,751</td>
<td>$107,894</td>
<td>$42,855</td>
<td>$17,900</td>
<td>$2,900</td>
<td>$495,300</td>
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### Cornell Tech - Uses

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<th>FY2020</th>
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<td>$323,751</td>
<td>$107,894</td>
<td>$42,855</td>
<td>$17,900</td>
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### Weill Cornell Medicine - Sources

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<td>$37,250</td>
<td>$53,205</td>
<td>$22,500</td>
<td>$2,500</td>
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### Weill Cornell Medicine - Uses

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<td>$22,500</td>
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**Notes**

a. Restricted gifts for capital projects. Gifts in Hand are cash payments. Gifts Pledged are gift commitments with future payment. Gifts to Be Raised are a projection of future, to-be-identified, gifts.

β. Resources from the Central Ithaca campus or WCM budgets. Ithaca campus funds include assessments, and rates and services from utility and transportation services.

Γ. Resources provided by colleges or administrative units from their operations, reserves, or investment income.

Δ. Resources provided by units run as an enterprise and from revenues generated by rates.

ε. New York State funding provided to the SUNY campuses, administered by the State University Construction Fund (SUCF).

π. Resources provided by federal, state, or local government agencies or private institutions.

η. Short term loan funds to address a gap in the cash flow for a portion of capital activity.

θ. Funding from a third party, external to any Cornell funding source, used to develop project(s).
Appendix K: Capital Activity Detail  
*(dollars in thousands)*

<table>
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<tr>
<th>Description</th>
<th>Maintenance Backlog Addressed</th>
<th>Authorized Budget to Date</th>
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<td>Other /Gov't Programs</td>
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<th>State Appropriations (SUCF)</th>
<th>Other /Gov't Programs</th>
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<th>State Appropriations (SUCF)</th>
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### Appendix K: Capital Activity Detail cont.

*(dollars in thousands)*

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| 60. Agriculture & Life Sciences | 4,400 | - | 9,775 | - | - |
| 61. Architecture Art & Planning | - | - | 300 | - | - |
| 62. Arts & Sciences | - | 20 | 6,200 | 2,500 | - |
| 63. Computing & Information Science | - | - | 1,475 | - | - |
| 64. Continuing Education and Summer Sessions | - | 430 | 3,839 | - | - |
| 65. Engineering | 528 | - | 9,283 | - | - |
| 66. Hotel Administration | 4,766 | 160 | 7,000 | - | - |
| 67. Human Ecology | 160 | - | 400 | - | - |
| 68. Industrial & Labor Relations | 100 | - | 250 | - | - |
| 69. Johnson School | 1,454 | 3,210 | 16,295 | - | - |
| 70. Provost | - | - | 1,792 | - | 1,292 |
| 71. Research Division | - | 1,942 | 10,861 | - | - |
| 72. Student and Campus Life | 600 | - | 1,750 | - | - |
| 73. Student and Campus Life - Athletics and Physical Education | 1,877 | - | 3,360 | 400 | 230 |
| 74. Student and Campus Life - Campus Life Enterprise Units | 1,604 | - | 11,025 | - | - |
| 75. Student and Campus Life - Cornell Business Services | - | - | 400 | - | - |
| 76. Student and Campus Life - Fraternity and Sorority Affairs | 565 | - | 1,695 | - | - |
| 77. Student and Campus Life - General (Underway) | 488 | - | 1,200 | - | - |
| 78. University Library | 250 | - | 300 | - | - |
| 79. University Relations | 373 | 20 | 3,500 | 3,480 | 20 |
| 80. Veterinary Medicine | 7,560 | 310 | 20,000 | - | 750 |
| **81. Unit Projects** | 24,725 | 6,092 | 110,700 | 6,380 | 2,292 |

| 82. Ithaca Campus Total | 262,992 | 247,078 | 604,275 | 35,546 | 93,730 |
| 83. Cornell Tech Roosevelt Island Campus | - | 391,050 | 495,300 | 347,102 | - |
| 84. Cornell Tech | - | 391,050 | 495,300 | 347,102 | - |

| 85. Lasdon House Conversion for dry labs (3 Floors) | - | - | 45,000 | - | - |
| 86. 156 William Street - Imaging | - | - | 31,200 | - | - |
| 87. Belfer Research Building Shell Fit-out - 8th Floor | - | - | 17,000 | 17,000 | - |
| 88. Deferred (Planned) Maintenance | 16,500 | - | 16,500 | - | - |
| 89. 156 William Street 6th Floor Primary Care | - | - | 9,500 | - | - |
| 90. 12 West 72nd Street Upgrades | - | - | 3,000 | - | - |
| 91. Weill Student Housing Replacement | - | - | 1,500 | - | - |
| **92. Weill Cornell Medicine Total** | 16,500 | - | 123,700 | 17,000 | - |

| **93. Estimated Total Budget** | 279,492 | 638,128 | 1,223,275 | 399,648 | 93,730 |

**Notes:**

α Unit funds and other sources for unit-funded projects will be adjusted as operating budgets are finalized to reflect actual spending and funds available.

β The Spend to Date column is the sum of prior year actuals, current year actuals and current year projected spending.
### Appendix K: Capital Activity Detail cont.

#### Sources of Funding

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